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HVACR

SECTOR FOCUS



INDUSTRY UPDATE

EXCELLENCE ON A CONSISTENT BASIS

MERGERS & ACQUISITIONS

CAPITAL RAISING

STRATEGIC ADVISORY

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METRONOME PRIDES ITSELF ON THE LONG-TERM, CONSISTENT ADVICE WE PROVIDE OUR CLIENTS. WE ARE PROUD OF THE CLIENT RELATIONSHIPS OUR TEAM HAS ESTABLISHED, BUILT AND SUSTAINED. OUR REPUTATION IS OUR LIVELIHOOD AND A TESTAMENT TO THE RIGOROUS PROCESSES WE RUN AND THE EXCEPTIONAL RESULTS WE ACHIEVE.

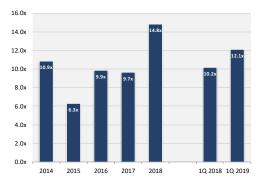
M&A MARKET UPDATE: NORTH AMERICAN HVACR

FIRST QUARTER VOLUME REMAINS STRONG

In the first quarter of 2019, the North American Heating, Ventilation, Air Conditioning and Refrigeration ("HVACR") M&A market remained strong with 29 completed deals compared to 31 transactions during the first quarter of 2018. Financial buyers increased their activity in the sector with eight private equity sponsors establishing platforms and at least five firms exiting prior investments.

HVACR TRANSACTIONS BY BUYER TYPE





MEDIAN EV/EBITDA MULTIPLES—HVACR TRANSACTIONS

Source: Capital IQ

Source: Capital IQ

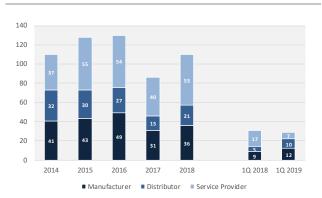
(1) Strategic acquirors include HVACR platform companies that are majorityowned by private equity firms and other financial sponsors.

The first quarter was also almost exclusively confined to transactions in the middle market (less than \$1 billion in transaction value) compared to larger deals in 2018. However, despite relatively lower transaction values, buyers remain committed to paying robust purchase prices for quality businesses as EBITDA multiples increased by almost two turns in the current quarter compared to the first quarter of 2018. (2)

The first quarter also saw a more even split between industry segments as opposed to the large service provider volume last year. With a low level of concentration across all segments, a heightened emphasis on energy conservation, and the proliferation of advanced monitoring and control technologies, consolidation is expected to continue. As HVACR systems become more complex, participants will need scale and capabilities to compete in the larger segments of the commercial and retrofit markets.

(2) For those transactions where data was disclosed.

TRANSACTIONS BY SEGMENT⁽³⁾



Source: Capital IQ

(3) Segments are designated by the target company's primary activity.





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KEY TRENDS & DRIVERS

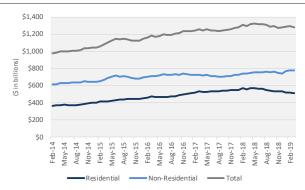
The U.S. market sizes for HVACR manufacturers, distributors and service providers is estimated at \$47.5 billion, \$48.2 billion and \$93.8 billion, respectively. (1) Despite the considerable M&A activity in all segments of the industry, the market remains relatively fragmented.

In addition to overall economic activity, key trends and drivers that influence growth in the sector include construction spending, the pace of HVACR retrofits, and the increased adoption of advanced technologies such as smart sensors and Internet-of-things (IoT) applications.

CONSTRUCTION SPENDING

U.S. construction spending increased 5.4% per year over the past five years according to the U.S. Census Bureau. Low interest rates, a robust economy, increased consumer confidence and healthy levels of employment, among other factors, have contributed to the strong demand for HVACR products and overall industry growth.

U.S. CONSTRUCTION SPENDING (SEASONALLY-ADJUSTED ANNUAL RATE)



Source: U.S. Census Bureau; data retrieved from FRED, Federal Reserve Bank of St. Louis.

Although market headwinds are appearing in the form of a slowing economy, tight labor market, tariffs on imported materials, and the potential for higher short-term interest rates, most forecasts call for continued expansion in the U.S. construction industry.

HVACR RETROFITS

Both political and commercial goals influence the HVACR retrofit market. Concerns about climate change and the environment in general are spurring an increase in regulatory activity, particularly with respect to curbing the use of hydrochlorofluorocarbons (HCFCs) in cooling systems and mandating regional season energy efficiency ratios (SEERs). While

not all of the new regulations imposed over the past few years mandate equipment changes, more efficient systems will become standardized, spurring increased activity in all three segments of the industry.

From a business standpoint, as approximately 40% of a building's energy is consumed by HVACR equipment, many commercial builders and managers are willing to trade upfront capital costs for future energy savings. With an estimated three-fourths of U.S. buildings built before 1979, retrofits and upgrades will remain quite common in the near-term.

In addition, the potential for federal tax credits and deductions for energy-efficient HVACR systems will also drive upgrade activity. Commercial buildings are eligible for a tax deduction of \$1.80 per square foot if the building meets certain standards of the American Society of Heating, Refrigerating and Air Conditioning Engineers. (2) Residential buildings are also eligible for tax credits on energy efficiency improvements.

ADVANCED TECHNOLOGIES

Linked to the increase in HVACR upgrades and retrofits is the increased availability of IoT (i.e. Internet connectivity into physical devices and systems) and corresponding smart sensor technologies in HVACR applications. A recent study by the American Council for an Energy-Efficient Economy found that the average office building can save 18% on its annual energy consumption by installing smart sensor technology. (3) Certain options cited in the report include:

- Occupancy-based wireless thermostats: provides an opportunity to save 5-10% of HVAC energy costs if programmed to enable reduced operation when a building or zone is unoccupied.
- Advanced rooftop unit (RTU) controls: RTUs have the potential to cut HVAC energy use by 20-40%, depending on set-up.
- CO₂ demand-controlled ventilation sensors: coupled with sensors that detect occupancy and adjust ventilation accordingly.
- Smart solar film: programmed to adjust according to the amount of incoming sunlight—potential to reduce cooling load by 10-20%.

All of the trends noted above combined with increased consumer confidence and disposable income as well as a general public concern for the environment are expected to drive industry growth well into 2023. This expansion is expected even with the prospect of moderating overall economic conditions.

Metronome Partners, LLC is an independent, Chicago and Memphis based M&A advisory firm that specializes in managing, structuring, and negotiating transactions of varying sizes and complexities in a broad range of industries. With over 200 transactions completed by Metronome's principals, the firm guides its clients through critical, value-based corporate finance alternatives, including strategic sales, recapitalizations, divestitures, and debt and equity placements. The firm focuses on middle-market businesses nationwide, valued from \$30 million to over \$500 million.

⁽¹⁾ IBISWorld: "Heating & Air Conditioning Equipment Manufacturing in the US", November 2018; "Heating & Air Conditioning Wholesaling in the US", September 2018; "Heating & Air Conditioning Contractors in the US", November 2018.

⁽²⁾ Office of Energy & Renewable Energy: "Tax Incentives for Energy Efficiency Upgrades in Commercial Buildings"; summary of provisions of the Energy Policy Act of 2005 and the supplemental Emergency Stabilization Act of 2008.

⁽³⁾ American Council for an Energy-Efficient Economy: "Smart Buildings: A Deeper Dive into Market Segments", December 2017.





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RECENT TRANSACTIONS

MANUFACTU	RERS		
Announced	Target	Acquirer	EV (\$mm)
02/11/2019	Resolute Industrial	AE Industrial Partners, LLC	-
02/01/2019	Brasch Manufacturing Co., Inc	ASPEQ Heating Group LLC	-
01/08/2019	PB Heat, LLC	Noritz Corporation (TSE:5943)	\$47.0
01/08/2019	Functional Devices Incorporated	Shorehill Capital LLC	-
01/02/2019	Commercial Air, Inc	Pueblo Mechanical & Controls, LLC	-
10/08/2018	Global Heat Transfer Ltd.	Forum Energy Technologies, Inc. (NYSE:FET)	\$52.0
10/02/2018	Specified Air Solutions LLC	Madison Industries	-
07/19/2018	Tri-Dim Filter Corporation	MANN + HUMMEL Holding GmbH	\$25.0
07/17/2018	Precision Filtration Division of Precision Custom Coatings LLC	Lydall Performance Materials, Inc.	\$36.0
07/02/2018	ATCO Rubber Products, Inc.	Mueller Industries, Inc. (NYSE:MLI)	\$162.8
06/27/2018	Zyklus Heat Transfer, Inc.	LU-VE S.p.A. (BIT:LUVE)	\$10.0
05/22/2018	Toledo Molding & Die, Inc.	Grammer AG (DB:GMM)	\$271.0
04/03/2018	ICOR International, Inc.	The Chemours Company (NYSE:CC)	\$37.0
04/02/2018	Strobic Air Corporation	Cincinnati Fan and Ventilator Company, Inc.	\$28.5

DISTRIBUTORS

Announced	Target	Acquirer	EV (\$mm)
04/12/2019	Munch's Supply	Ridgemont Equity Partners	
04/04/2019	Dunphey & Associates Supply Co., Inc.	Watsco, Inc. (NYSE:WSO)	-
03/12/2019	Comfort Air Distributing, Inc.	Munch Supply LLC.	-
03/06/2019	Business and Assets of Temp Air Inc.	Sunbelt Rentals, Inc.	\$119.0
02/04/2019	Air Solutions, LLC,	HB McClure Company	-
01/29/2019	Fluid Flow Products, Inc.	Bertram Capital Management LLC	-
01/03/2019	Knipp Services	Trane U.S. Inc.	-
12/11/2018	Blackman Plumbing Supply, Inc./Wallwork	Ferguson Enterprises, Inc.	-
10/03/2018	Structural Concepts Corporation	Mason Wells Inc	-
10/01/2018	Palace Plumbing & Heating Supply Corp.	F.W. Webb Company, Inc.	-
09/27/2018	Specialty Products & Insulation Co.	Dunes Point Capital, LLC	\$122.5
08/27/2018	Ott Distributors, Inc.	MORSCO HVAC Supply Company, LLC	-
07/24/2018	Southern Refrigeration Corporation	Hussmann Services Corporation	-
06/04/2018	North Fork Heating & Supply Corp.	F.W. Webb Company, Inc.	-
05/07/2018	MORSCO Inc.	Reece Limited (ASX:REH)	\$1,440.0

SERVICE PROVIDERS

SERVICE PRO	VIDERS		
Announced	Target	Acquirer	EV (\$mm)
03/21/2019	CoolSys, Inc.	Ares Management Corporation (NYSE:ARES)	-
03/13/2019	CroppMetcalfe, Inc.	HomeServe USA Corp.	-
03/04/2019	A.B.C. Refrigeration & A/C, Inc.	CoolSys, Inc.	
02/22/2019	Reedy Indsutries, Inc.	Audax Group	
01/11/2019	Hill York Service Corporation	EMCOR Building Services, Inc.	-
12/12/2018	Geisel Heating & Air Conditioning, Inc.	HomeServe USA Corp.	-
12/04/2018	P&L Heat Treating and Grinding, Inc.	Thermal Process Holdings, Inc.	-
12/03/2018	Edwards Heating & Cooling, LLC.	Sutherlin HVAC Inc.	-
11/20/2018	Aames Plumbing & Heating, Inc.	Service Experts LLC	\$17.5
09/17/2018	Ron's Refrigeration $\&$ Air Conditioning, Inc.	CoolSys, Inc.	-
08/02/2018	Donnelly Mechanical Corporation	ENGIE North America Inc.	-
08/01/2018	EnerCare Inc.	Brookfield Infrastructure Partners L.P.	\$3,244.1
07/23/2018	Energy Squared LLC	CoolSys, Inc.	-
06/04/2018	Neighborly, Inc.	Harvest Partners, LP	-
04/04/2018	The State Group, Inc.	Yellow Point Equity Partners LP; Blue Wolf	-
03/21/2018	FM Sylvan, Inc.	Blue Point Capital Partners	-
01/11/2018	Pueblo Mechanical & Controls, LLC	Huron Capital Partners, LLC	-
01/04/2018	Climate Pros, Inc.	Saw Mill Capital LLC	-

NOTABLE TRANSACTIONS



Acquires



ATCO RUBBER PRODUCTS, INC

Mueller Industries, Inc. (NYSE:MLI), a manufacturer of copper, brass, aluminum and plastic pipe products, acquired ATCO Rubber Products from existing shareholders. ATCO is a leader in the manufacturing and distribution of insulated HVAC flexible duct systems and will support Mueller's strategy to grow its Climate Products business segment to become a more valuable resource to its HVACR customers.



Acquires



Ridgemont Equity Partners, a middle market private equity investor, acquired Munch's Supply, a leading wholesale distributor of heating, ventilation and air conditioning equipment, parts and supplies. According to Ridgemont, Munch is the only private equity-backed top 50 HVACR distribution platform in the country and Ridgemont intends to grow the company via M&A and other initiatives.



Acquires



Audax Private Equity, the middlemarket private equity business of Audax Group, acquired Reedy Industries, Inc. (Reedy). Based in Glenview, IL, Reedy is a family of heating, ventilation and air conditioning parts distribution and services businesses. With operations in Illinois, Indiana, Kansas, Missouri, Ohio and Wisconsin, Reedy serves over 6,000 commercial customers throughout the Great Lakes and Midwest regions.

Source: Capital IQ





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TRADING STATISTICS

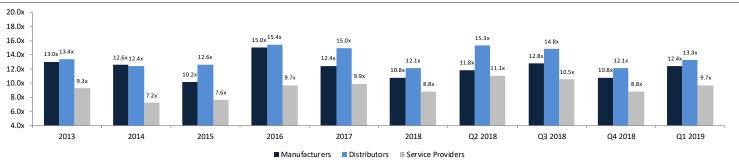
Our publicly-traded HVACR universe consists of manufacturers, distributors and service providers. Manufacturers of HVACR equipment currently trade at a median trailing-twelve-month ("TTM") EBITDA multiple of 13.6x and include companies that specifically manufacturer HVACR equipment such as AAON, Inc. and Lennox International, Inc., as well as large diversified manufacturers like Ingersoll Rand plc and Johnson Controls International plc. Distributors currently trade at a median TTM EBITDA multiple of 14.7x and include Watsco, Inc., with a TTM EBITDA multiple of 17.0x, as the sole pure-play publicly-traded distributor, with other more diversified distributors included for comparison. Service providers trade at a median TTM EBITDA multiple of 10.1x and include focused HVACR service providers such as Comfort Systems USA, Inc. and EMCOR Group as well as more general facility maintenance service providers.

PUBLICLY-TRADED HVACR COMPANIES

Y-TRADED HVACK COMPANIES													
	Closing					Enterpris	e Value/	Enterpris	se Value/	Price/E	arnings		
	Price	Price Stock Price		Enterprise Revenue		EBITDA		Ra	Ratio		Margins		
	05/06/19	52 Wk High	52 Wk Low	% of High	Value (MM)	LTM	Cal 2019E	LTM	Cal 2019E	LTM	Cal 2019E	Gross	EBITDA
Manufacturers													
AAON, Inc. (NasdagGS:AAON)	\$49.35	\$52.50	\$29.05	94.0%	\$2,565	5.7 x	5.1 x	30.0 x	23.9 x	52.5 x	40.1 x	25.4%	19.0%
A. O. Smith Corporation (NYSE:AOS)	\$51.88	\$65.57	\$40.34	79.1%	\$8,401	2.7 x	2.6 x	13.6 x	13.0 x	20.4 x	19.2 x	40.6%	19.6%
Daikin Industries,Ltd. (TSE:6367)	127.11	141.27	98.26	90.0%	38,443	1.7 x	1.7 x	11.5 x	11.0 x	22.1 x	20.7 x	34.9%	15.0%
Ingersoll-Rand Pic (NYSE:IR)	123.44	125.26	85.15	98.5%	34,031	2.1 x	2.1 x	14.4 x	13.1 x	21.4 x	19.4 x	31.3%	14.9%
Johnson Controls International plc (NYSE:JCI)	39.59	40.33	28.30	98.2%	48,973	1.5 x	2.0 x	10.5 x	14.2 x	15.2 x	19.2 x	29.7%	14.7%
Lennox International Inc. (NYSE:LII)	270.97	277.05	177.36	97.8%	12,062	3.1 x	3.1 x	21.9 x	16.3 x	28.1 x	22.0 x	28.4%	14.3%
Modine Manufacturing Company (NYSE:MOD)	15.16	20.30	9.75	74.7%	1,211	0.5 x	0.5 x	5.8 x	NA	8.1 x	9.0 x	16.7%	9.4%
		Γ	Minimum	74.7%	\$1,211	0.5 x	0.5 x	5.8 x	11.0 x	8.1 x	9.0 x	16.7%	9.4%
			Mean	90.3%	20,812	2.5 x	2.4 x	15.4 x	15.3 x	24.0 x	21.4 x	29.6%	15.3%
			Median	94.0%	12,062	2.1 x	2.1 x	13.6 x	13.7 x	21.4 x	19.4 x	29.7%	14.9%
			Maximum	98.5%	48,973	5.7 x	5.1 x	30.0 x	23.9 x	52.5 x	40.1 x	40.6%	19.6%
	Closing					Enterpris	e Value/	Enterpris	se Value/	Price/F	arnings		
	Price		Stock Price		Enterprise	Reve			TDA		tio	Mar	zins
	05/06/19	52 Wk High	52 Wk Low	% of High	Value (MM)	LTM	Cal 2019E	LTM	Cal 2019E	LTM	Cal 2019E	Gross	EBITDA
Distributors						,							
Beijer Ref AB (publ) (OM:BEIJ B)	\$20.47	\$21.59	\$13.19	94.8%	\$2,896	1.9 x	1.9 x	21.5 x	16.2 x	29.5 x	27.8 x	31.0%	9.0%
Ferguson plc (LSE:FERG)	\$71.35	\$86.39	\$60.13	82.6%	\$18,341	0.9 x	0.8 x	10.7 x	9.9 x	17.5 x	13.9 x	29.3%	7.9%
HD Supply Holdings, Inc. (NasdagGS:HDS)	\$46.51	\$47.13	\$35.35	98.7%	\$10,151	1.7 x	1.6 x	12.4 x	10.9 x	21.6 x	12.6 x	39.3%	13.5%
Watsco, Inc. (NYSE:WSO)	\$160.44	\$191.86	\$131.88	83.6%	\$6,564	1.4 x	1.4 x	17.0 x	15.7 x	24.8 x	23.9 x	24.7%	8.5%
		ſ	Minimum	82.6%	\$2,896	0.9 x	0.8 x	10.7 x	9.9 x	17.5 x	12.6 x	24.7%	7.9%
			Mean	89.9%	9,488	1.5 x	1.4 x	15.4 x	13.2 x	23.4 x	19.5 x	31.1%	9.7%
			Median	89.2%	8,357	1.6 x	1.5 x	14.7 x	13.3 x	23.2 x	18.9 x	30.1%	8.8%
			Maximum	98.7%	18,341	1.9 x	1.9 x	21.5 x	16.2 x	29.5 x	27.8 x	39.3%	13.5%
	Closing					Enterpris	e Value/	Enterpris	se Value/	Price/E	arnings		
	Price		Stock Price		Enterprise			EBITDA Ratio		Margins			
	05/06/19	52 Wk High	52 Wk Low	% of High	Value (MM)	LTM	Cal 2019E	LTM	Cal 2019E	LTM	Cal 2019E	Gross	EBITDA
ABM Industries Incorporated (NYSE:ABM)	\$38.41	\$38.58	\$25.64	99.6%	\$3,508	0.5 x	0.5 x	11.9 x	10.3 x	31.3 x	19.2 x	10.8%	4.6%
Abivi mudati les medi por de di (1415 E.Abivi)	+										45.7	20.00/	9.0%
Comfort Systems USA, Inc. (NYSE:FIX)	\$52.08	\$59.83	\$41.14	87.0%	\$2,043	0.9 x	0.8 x	10.1 x	8.9 x	16.8 x	15.7 x	20.6%	9.0%
. , .		\$59.83 \$84.75	\$41.14 \$57.29	87.0% 98.5%	\$2,043 \$4,972	0.9 x 0.6 x	0.8 x 0.6 x	10.1 x 9.7 x	8.9 X 9.5 x	16.8 x 16.0 x	15.7 x 15.3 x	14.8%	6.1%
Comfort Systems USA, Inc. (NYSE:FIX) EMCOR Group, Inc. (NYSE:EME) Instalco Intressenter AB (publ) (OM:INSTAL)	\$52.08 \$83.50 \$8.95	\$84.75 \$9.28			\$4,972 \$490			9.7 x 12.4 x				14.8% 48.0%	6.1% 8.0%
Comfort Systems USA, Inc. (NYSE:FIX) EMCOR Group, Inc. (NYSE:EME) Instalco Intressenter AB (publ) (OM:INSTAL) Limbach Holdings, Inc. (NasdaqCM:LMB)	\$52.08 \$83.50 \$8.95 \$8.62	\$84.75 \$9.28 \$12.95	\$57.29 \$5.77 \$3.56	98.5% 96.5% 66.5%	\$4,972 \$490 \$92	0.6 x 1.0 x 0.2 x	0.6 x	9.7 x 12.4 x 12.9 x	9.5 x 11.6 x 4.7 x	16.0 x 15.6 x NM	15.3 x 14.7 x 8.8 x	14.8% 48.0% 10.9%	6.1% 8.0% 1.3%
Comfort Systems USA, Inc. (NYSE:FIX) EMCOR Group, Inc. (NYSE:EME) Instalco Intressenter AB (publ) (OM:INSTAL) Limbach Holdings, Inc. (NasdaqCM:LMB) Nippon Air conditioning Services Co., Ltd. (TSE:4658)	\$52.08 \$83.50 \$8.95 \$8.62 \$6.30	\$84.75 \$9.28 \$12.95 \$7.89	\$57.29 \$5.77 \$3.56 \$5.64	98.5% 96.5% 66.5% 79.9%	\$4,972 \$490 \$92 \$183	0.6 x 1.0 x 0.2 x 0.4 x	0.6 x 0.9 x 0.2 x 0.4 x	9.7 x 12.4 x 12.9 x 6.3 x	9.5 x 11.6 x 4.7 x 6.6 x	16.0 x 15.6 x NM 13.5 x	15.3 x 14.7 x 8.8 x 14.9 x	14.8% 48.0% 10.9% 18.5%	6.1% 8.0% 1.3% 7.0%
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Source: Capital IQ

MEDIAN HISTORICAL EV/EBITDA



Source: Capital IQ; Q1 2019 multiples may differ from those shown in the detail above as the former are as of March 31, 2019 whereas the latter are as of the close of May 6, 2019.





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STRATEGIC ADVISORY

OUR EXPERIENCE

Metronome has represented a diverse group of HVACR companies that serve both the commercial and residential marketplaces. Our team actively follows all segments in the industry and maintains strong relationships with both strategic and financial industry participants. We also regularly work with shareholders of HVACR companies to assess liquidity alternatives and determine optimal financing strategies in conjunction with other operating and cultural objectives with the goal of maximizing value for all stakeholders. Recent Metronome HVACR engagements include the following mandates:

Project Build

Corporate Sale (INPROCESS)

HVAC Service Provider









Metronome is currently representing a privately-held designer, installer and servicer of heating, ventilation and air conditioning equipment. The company contracts with a variety of builders and construction companies and subsequently services and maintains installed systems.

Metronome served as financial advisor to Reedy Industries, Inc. (Reedy) in its sale to Audax Group. Reedy is a family of heating, ventilation and air conditioning parts distribution and services businesses with operations in six states throughout the Great Lakes and Midwest regions.

Metronome served as financial advisor to MetroTech
Service Corporation
(MetroTech) in its sale to
Summit Partners. MetroTech
provides preventive maintenance, emergency service
repairs and HVAC design /
installation services to multisite commercial and retail
customers across the U.S.

Metronome served as financial advisor to Sundberg America, LLC (Sundberg) in its financing with Freedom 3 Capital and Wells Fargo. Sundberg distributes various heating, ventilation, and air conditioning parts, installation essentials and accessory parts as well as other appliance replacement parts.

Metronome served as financial advisor to Charlesbank Capital Partners, LLC in its acquisition of Memphis, TN-based American Residential Services, LLC (ARS), one of the nation's largest providers of heating, ventilation, and air conditioning and plumbing services.

Metronome works with shareholders of HVACR companies to assess liquidity alternatives, determine optimal financing strategies in conjunction with other operating and cultural objectives, and ultimately maximize value for all stakeholders. Please contact one of the individuals below if you would like to discuss how the transactions and trends described in this report will affect the outlook for M&A and other capital markets opportunities for HVACR industry participants.

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